# **EAGLE**

providing optimized global transportation of drybulk commodities

AVELACITY

Investor Presentation June 2020

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### Disclaimer

This presentation contains certain statements that may be deemed to be "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, Section 21E of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995, and are intended to be covered by the safe harbor provided for under these sections. These statements may include words such as "believe," "estimate," "project," "intend," "expect," "plan," "anticipate," and similar expressions in connection with any discussion of the timing or nature of future operating or financial performance or other events. Forward-looking statements reflect management's current expectations and observations with respect to future events and financial performance. Where we express an expectation or belief as to future events or results, such expectation or belief is expressed in good faith and believed to have a reasonable basis. However, our forward-looking statements are subject to risks, uncertainties, and other factors, which could cause actual results to differ materially from future results expressed, projected, or implied by those forward-looking statements.

The forward-looking statements in this presentation are based upon various assumptions, many of which are based, in turn, upon further assumptions, including without limitation, examination of historical operating trends, data contained in our records and other data available from third parties. Although Eagle Bulk Shipping Inc. believes that these assumptions were reasonable when made, because these assumptions are inherently subject to significant uncertainties and contingencies which are difficult or impossible to predict and are beyond our control, Eagle Bulk Shipping Inc. cannot assure you that it will achieve or accomplish these expectations, beliefs or projections.

The principal factors that affect our financial position, results of operations and cash flows include, charter market rates, which have declined significantly from historic highs, periods of charter hire, vessel operating expenses and voyage costs, which are incurred primarily in U.S. dollars, depreciation expenses, which are a function of the cost of our vessels, significant vessel improvement costs and our vessels' estimated useful lives, and financing costs related to our indebtedness. Our actual results may differ materially from those anticipated in these forward-looking statements as a result of certain factors which could include the following: (i) changes in demand in the drybulk market, including, without limitation, changes in production of, or demand for, commodities and bulk cargoes, generally or in particular regions; (ii) greater than anticipated levels of drybulk vessel newbuilding orders or lower than anticipated rates of drybulk vessel scrapping; (iii) changes in rules and regulations applicable to the drybulk industry, including, without limitation, legislation adopted by international bodies or organizations such as the International Maritime Organization and the European Union or by individual countries; (iv) actions taken by regulatory authorities including without limitation the U.S. Treasury Department's Office of Foreign Assets Control ("OFAC"); (v) changes in trading patterns significantly impacting overall drybulk tonnage requirements; (vi) changes in the typical seasonal variations in drybulk charter rates; (vii) changes in the cost of other modes of bulk commodity transportation; (viii) changes in general domestic and international political conditions; (ix) changes in the condition of the Company's vessels or applicable maintenance or regulatory standards (which may affect, among other things, our anticipated drydocking costs); (x) significant deterioration in charter hire rates from current levels or the inability of the Company to achieve its cost-cutting measures; (xi) the duration and impact of the novel coronavirus ("COVID-19") pandemic; (xii) the relative cost and availability of low and high sulfur fuel oil; (xiii) our ability to realize the economic benefits or recover the cost of the scrubbers we have installed; (xiv) any legal proceedings which we may be involved from time to time; and other factors listed from time to time in our filings with the Securities and Exchange Commission.

This discussion also includes statistical data regarding world drybulk fleet and order book and fleet age. We generated some of this data internally, and some were obtained from independent industry publications and reports that we believe to be reliable sources. We have not independently verified this data nor sought the consent of any organizations to refer to their reports in this presentation. We disclaim any intent or obligation to update publicly any forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required under applicable securities laws.



### Introduction



# **Company Profile**

Eagle Bulk is a fully-integrated shipowner-operator engaged in the global transportation of drybulk commodities

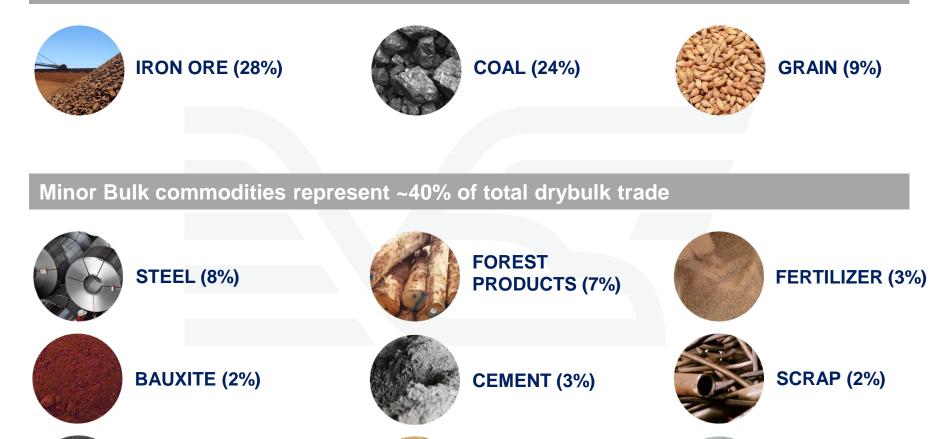
- Exclusive focus on the midsize Supramax/Ultramax vessel segment: <u>50</u> owned vessels
- Perform all management services inhouse: strategic, commercial, operational, technical, & administrative
- Employ an Active Management approach to fleet trading
- Maintain strong Corporate Governance structure with no related party business dealings; majority independent Board



Our vision is to be the leading shipowner-operator through consistent outperformance and sustainable growth

# Drybulk Trade Totals ~5.0b Tons per Year

Major Bulk commodities represent ~60% of total drybulk trade





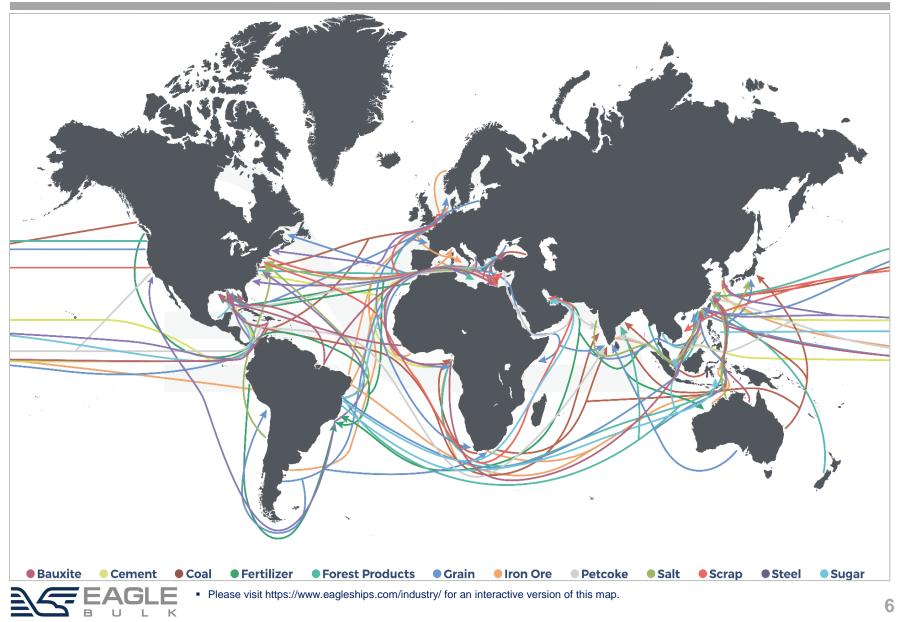
**PETCOKE (1%)** 

Only selected Minor Bulk cargoes depicted. Cargo percentages represent multi-year averages of total drybulk trade
 Source: Clarksons (June 2020)

**SUGAR (1%)** 

**SALT (1%)** 

### **Drybulk Trade Flows**



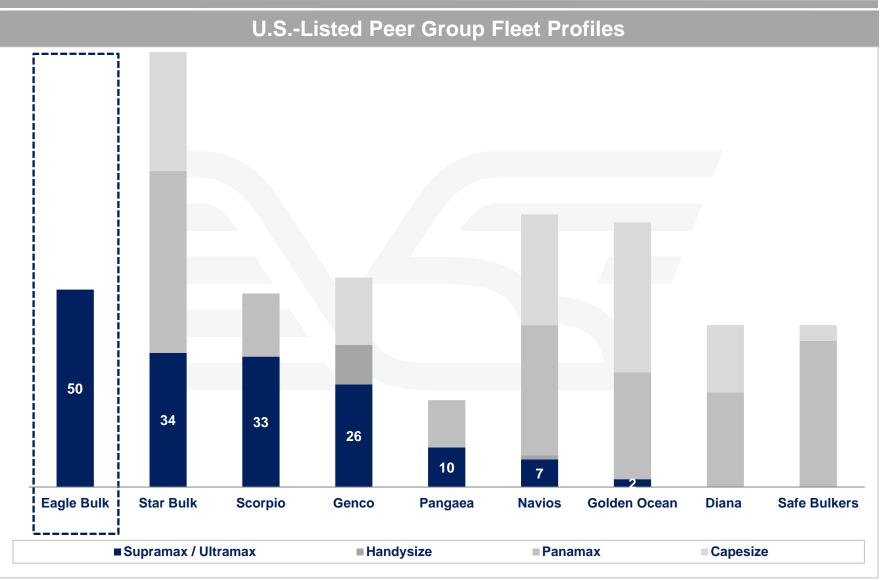
## Supramax/Ultramax: Most Versatile Asset Class

### **Drybulk Vessel Segment Classification**

VESSEL	Asset Class	Handysize / Handymax	Supramax / Ultramax	Panamax / Kamsarmax	Capesize								
	Size (DWT)	10-50k	50-65k	65-100k	>100k								
MAJOR BULK	Iron Ore Coal Grain		✓ ✓ ✓	✓ ✓ ✓	$\checkmark$								
MINOR BULK	Bauxite Steel Scrap Cement Salt Forest Products Potash / Fertilizer Coke Nickel Ore Sugar Other			✓ Supramax/Ulf vessels are a all drybulk co due to their o size and abilit load/discharg using onboar	ble to carry mmodities ptimal ty to je cargo								
			Eagle's Focu	S									



# Eagle: Leader in the Supramax/Ultramax Segment

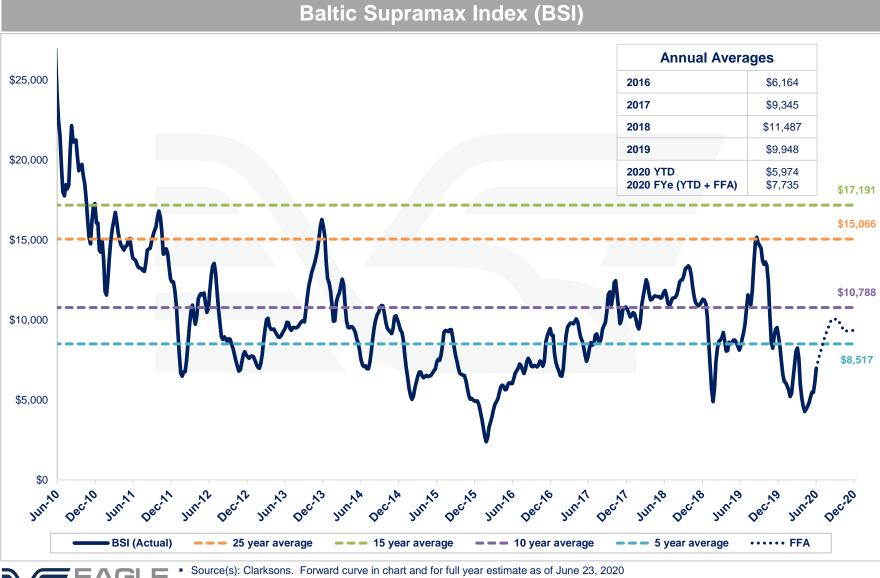




 Source(s): Company filings and VesselsValue. Includes owned and finance-leased ships. Navios Group includes Navios Maritime Holdings and Navios Maritime Partners.

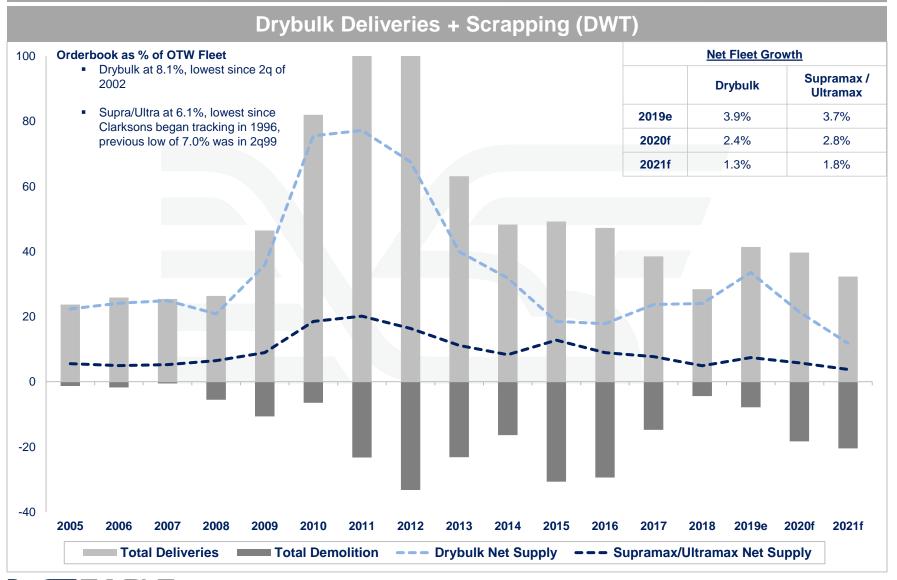
### **Historical Spot Freight Rates**

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Supramax Spot is based on the BSI-58. Historical averages are based on BSI-58, BSI-52, Supramax 52k dwt Avg Trip Tate, and the Handymax 45k dwt. Avg Trip Rate.

# Supramax/Ultramax 2020f Net Fleet Growth ~2.8%

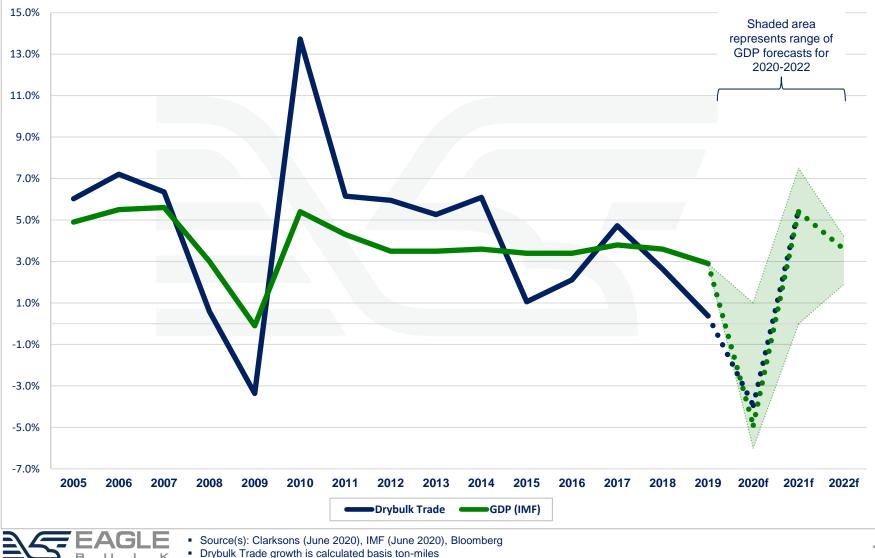


Figures are in million DWT

Source(s): Clarksons (June 2020)

### Demand Expected to Recover Strongly in 2021

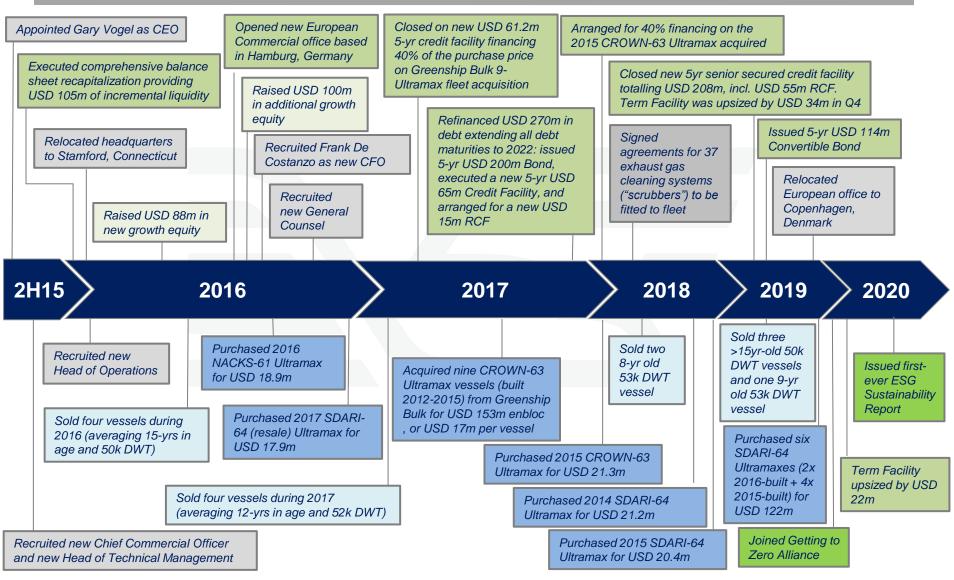
### Drybulk Trade vs. Global GDP



# Company



## **Historical Timeline**





## **ESG** Sustainability

Enhancing the sustainability of our operations is an imperative in order for us to achieve our stated Vision of becoming *the leading integrated shipowner-operator*. Over the years, we have developed, maintained, and expanded on various sustainability principles and initiatives relating to Environmental, Social, and Governance ("ESG") matters.

- Issued our first-ever ESG Sustainability Report in May 2020 in order to better inform shareholders and other stakeholders on the Company's approach to ESG
- Report has been produced in accordance with the Marine Transportation Framework, established by the Sustainability Accounting Standards Board (SASB)







## Top-Ranked in ESG

### For a third year in a row, Eagle is ranked #1 (out of 52) in the Webber 2020 ESG Scorecard

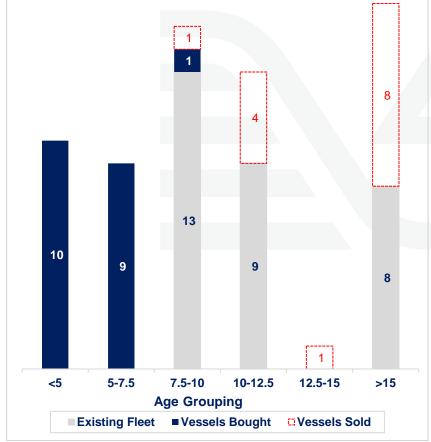
Webber Research & Adv	isory 2020 ESG Scorecard
Top Ten Rankings	ESG Factors
1. Eagle Bulk2. International Seaways3. Ardmore4. Triton	<ol> <li>Related Party Commercial Management         Eagle performs all commercial management in-house and has             NO related party transactions         </li> <li>Related Party Technical Management         Eagle performs all technical management in-house and has             NO related party transactions         </li> <li>Sale &amp; Purchase Fees</li> </ol>
5. Genco 6. Euronav 7. OSG	<ul> <li>Eagle utilizes third-party brokers in S&amp;P transactions and pays NO related party fees</li> <li>4. <u>Related Party Other Transactions</u> Eagle has NO related party transactions</li> <li>5. <u>Board Independence</u> Eagle Board is comprised of 5 independent Directors (including</li> </ul>
8. Matson 9. Grindrod 10.GasLog	<ul> <li>Chairman) plus CEO</li> <li>6. <u>Board Composition</u> <ul> <li>Eagle Board has separate committees for Audi, Governance, and Compensation</li> </ul> </li> <li>7. <u>Board Policy</u> <ul> <li>Eagle does not have any shareholder disenfranchisement tools; such as Poison Pill or Classified Board</li> </ul> </li> </ul>
	<ul> <li>8. <u>Carbon Factor</u> Eagle has disclosed emissions data in its ESG Sustainability Report</li> <li>9. <u>Subjective</u></li> </ul>



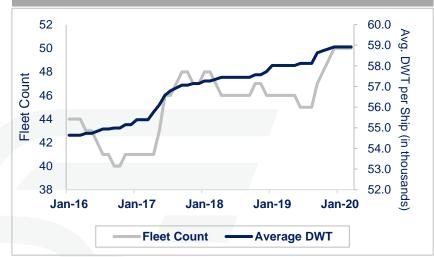
# Vessel Renewal Improving Fleet Makeup/Efficiency

### **Fleet Age Profile**

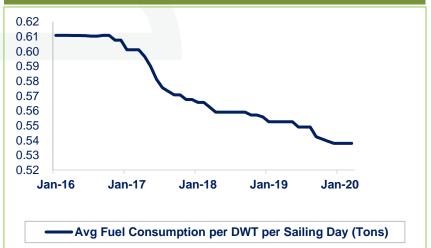
- Current fleet consists of 50 ships | ~8.9yrs-old
- Thirty-four vessels bought and sold since 2016
- Twenty Ultramaxes acquired averaging ~3yrs old
- Fourteen Supramaxes sold averaging ~13yrs old



### Fleet Count + Vessel Size Evolution



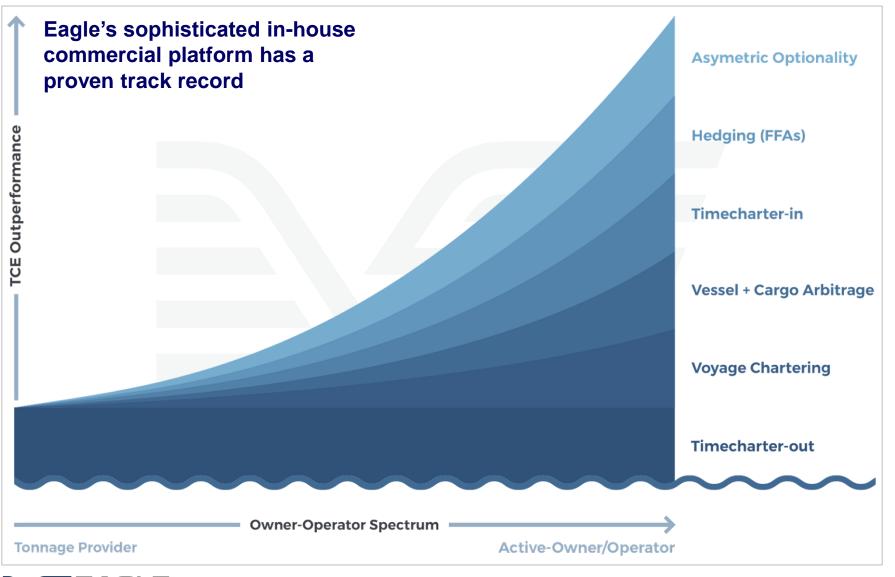
**Emissions per DWT per Day** 





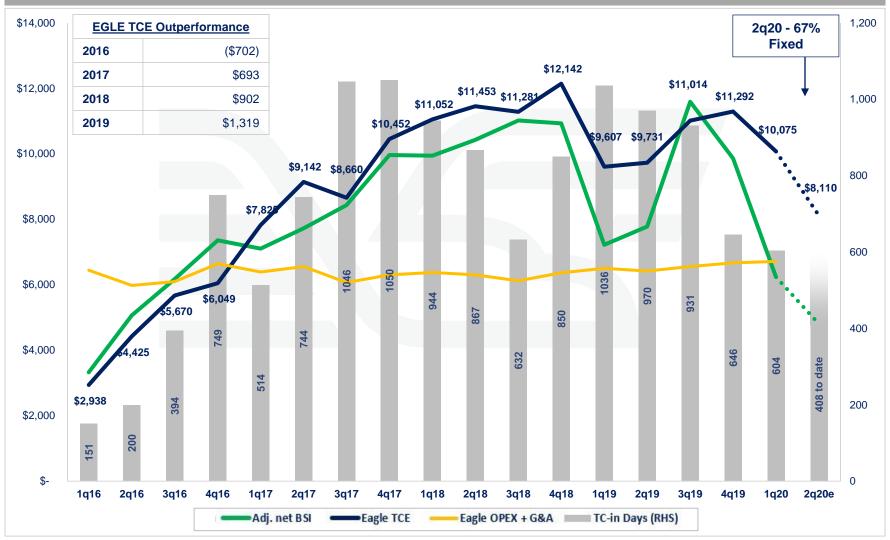
Eagle fleet count and age as of March 2020. Chart depicts current age of sold vessels. Fleet renewal/growth commenced in April 2016

## **Creating Value Through Active Management**



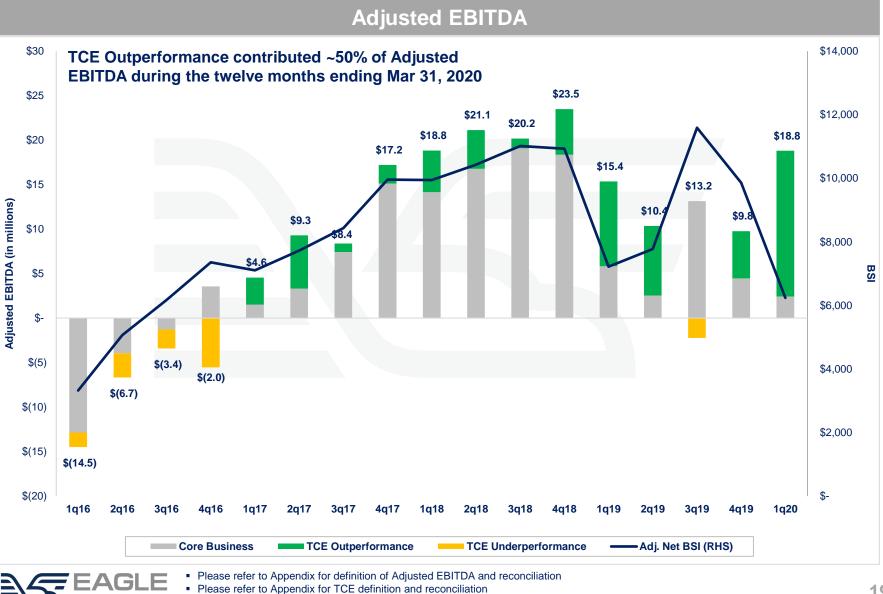
# LTM TCE Outperformance of USD 1,724 per Day

### Eagle Revenue + Cost Performance



TCE relative performance is benchmarked against Adj. net BSI = gross BSI net of commission, adjusted for owned-fleet makeup. BSI-52 index used up through 4q18, and BSI-58 index used as from 1q19. 2q20 EGLE TCE and TC-in days fixed to date as of May 6, 2020. 2q20 BSI includes April actual and May-June FFA curve as of May 6. G&A excludes stock-based compensation. Please refer to Appendix for TCE definition and reconciliation

### **Historical EBITDA**



<sup>•</sup> Core Business reflects EBITDA based on index commercial performance (i.e. no out/under-performance) less OPEX and cash G&A

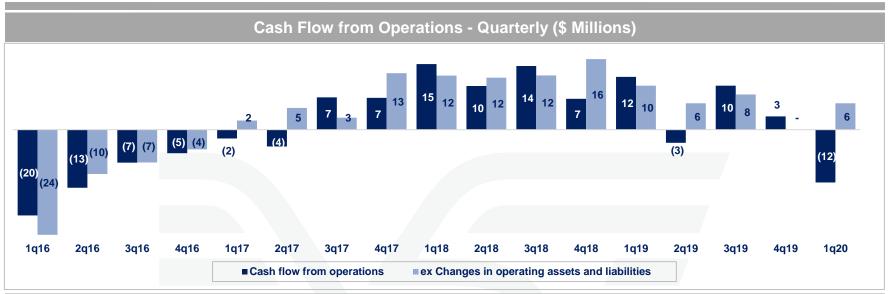
# Earnings

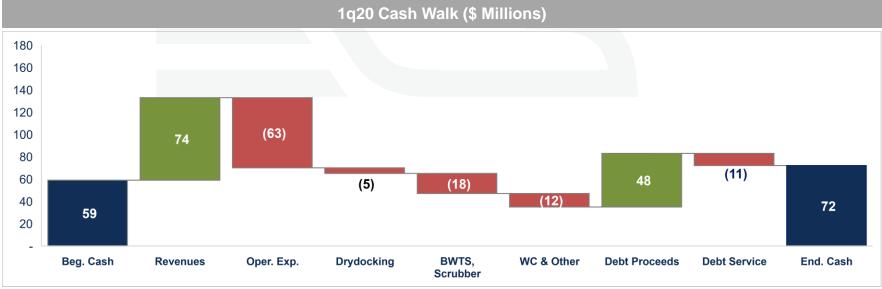
USD in Thousands except EPS	1q20	4q19	1q19
Revenues, net of commissions	\$ 74,378	\$ 71,486	\$ 77,390
Operating expenses			
Voyage expenses	26,564	21,442	25,906
Charter hire expenses	6,041	8,152	11,492
Vessel expenses	23,700	22,336	20,094
Depreciation and amortization	12,466	11,322	9,407
General and administrative expenses	7,962	10,140	8,409
Other operating expense	-	1,125	-
(Gain) / loss on sale of vessels	-	66	(4,107)
Total operating expenses	76,733	74,582	71,200
Operating income / (loss)	(2,355)	(3,096)	6,190
Other expenses			
Interest expense, net - cash	7,531	7,047	5,824
Interest expense - debt discount & deferred financing <sup>1</sup>	1,504	1,519	504
Gain on derivatives	(7,862)	(490)	(2,438)
Loss on debt extinguishment	-	-	2,268
Total other expenses, net	1,173	8,075	6,158
Net (loss) / income	\$ (3,528)	\$ (11,171)	\$ 29
Weighted average shares outstanding (Basic, in millions)	71,869	71,479	71,283
EPS (Basic)	\$ (0.05)	\$ (0.16)	\$ 0.00
Adjusted EBITDA <sup>2</sup>	\$ 18,810	\$ 9,780	\$ 15,372



1 – Includes non-cash interest expense related to the amortization of the equity component of the convertible bond of \$0.9 million for 4q19 and 1q20.

### **Cash Flows**







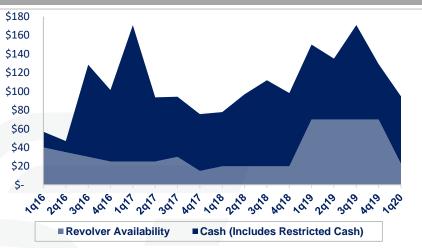
· Cash balances at beginning and end of period include 1) cash, 2) cash equivalents, and 3) restricted cash

### Balance Sheet + Liquidity

**Balance Sheet (USD thousands)** 

Cash<sup>1</sup> 72,223 Accounts receivable 18,155 15,361 Inventory Other current assets 18,773 Vessels, net 858,808 Right of use assets - lease 17,185 Other assets 25,964 **Total assets** 1,026,468 Accounts payable 10.240 Current liabilities 31.691 Debt (including \$37.2m current)<sup>2</sup> 488.815 Fair value of derivatives - LT 177 Lease liability (\$13.3m current) 18,167 Total liabilities 549,090 Stockholder's equity 477,378 Total liabilities and stockholder's equity 1,026,468

Liquidity Trend (USD millions)



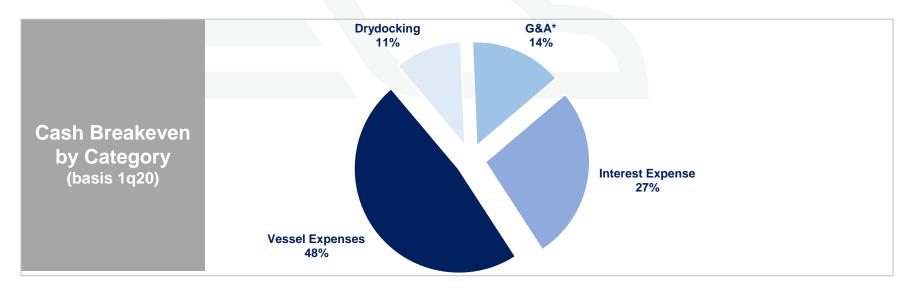
### Liquidity Position (USD thousands)

Cash <sup>1</sup>	72,223
Undrawn availability	22,500
Total liquidity	94,723



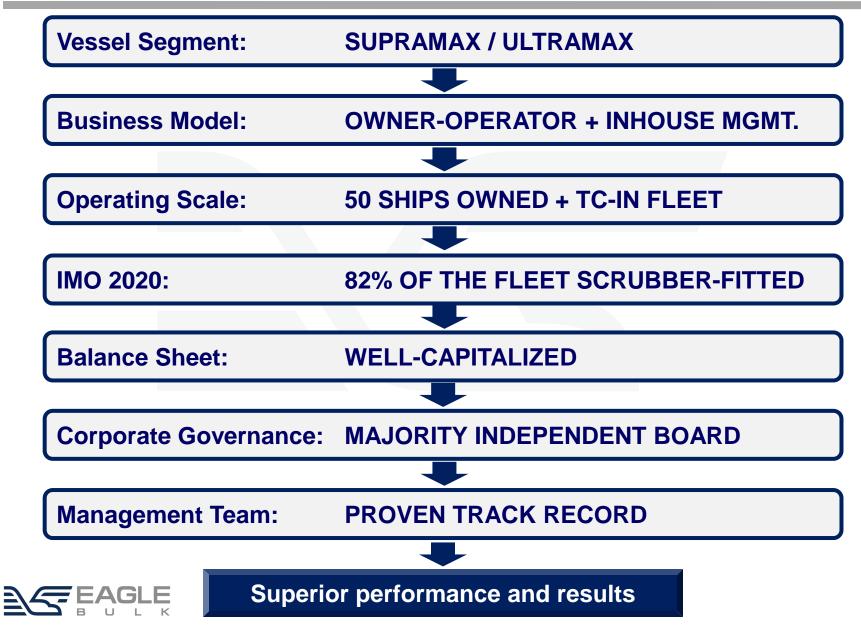
### Cash Breakeven per Vessel per Day

	1q20	F	Y 2019
Operating			
Vessel expenses	\$ 5,209	\$	4,859
Drydocking	1,138		702
G&A*	1,505		1,681
Total operating	7,852		7,243
Debt Service			
Interest Expense	1,655		1,471
Debt Principal Repayment	 1,278		1,366
Total Cash Breakeven	\$ 10,784	\$	10,080





### Uniquely Positioned to Capitalize on Market







## Leadership Team

### **Senior Management**

### Gary Vogel | Chief Executive Officer

 31+ years experience in drybulk | former CEO of Clipper Group | Managing Director of Van Ommeren Bulk Shipping

#### Frank De Costanzo | Chief Financial Officer

 32+ years experience in finance/banking | former CFO at Catalyst Paper | Global Treasurer at Kinross Gold

#### Bo Westergaard Jensen | Chief Commercial Officer

 27+ years experience in drybulk | former Co-head of Chartering at Clipper Group | Chartering and Operations at J. Lauritzen

#### Claus Jensen | Director of Technical Management

 30+ years experience in ship management | former Technical Director at Berge Bulk | VP of Technical at Torm | Superintendent at MAN

#### Michael Mitchell | General Counsel

 29+ years experience in shipping/law | former General Counsel at The American Club | Partner at Holland & Knight | Head of Operations at Principal Maritime

### Costa Tsoutsoplides, CFA | Senior Director - Strategy

 17+ years experience in shipping/finance/banking | former VP at Citigroup (Foreign Exchange and High Yield)

### **Board of Directors**

#### Paul M. Leand, Jr. | Chairman

 Chief Executive Officer of AMA Capital Partners | Director of Golar LNG Partners LP | former Director of Lloyd Fonds AG, North Atlantic Drilling, SeaDrill Ltd., and Ship Finance International Ltd.

#### Randee Day | Director

 31+ years experience in shipping | President and CEO of Day & Partners | Director of International Seaways | former CEO of DHT Maritime | former Division Head of JP Morgan's Shipping Group

#### Justin A. Knowles | Director

 Founder of Dean Marine Advisers Ltd. | former finance at Bank of Scotland

#### Bart Veldhuizen | Director

 26+ years experience in shipping/banking | former Member of the Board of Managing Directors at DVB | MD & Head of Shipping at Lloyds Banking Group

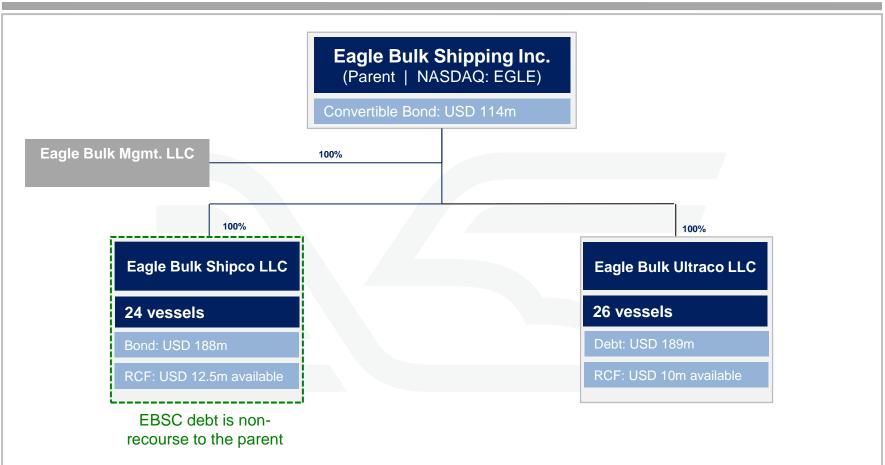
#### Gary Weston | Director

 Former Chairman and CEO of C Transport Maritime S.A.M (CTM) | former CEO of Clarksons PLC | former CEO of Carras

Gary Vogel | Chief Executive Officer | Director



### **Corporate Structure**



All management services (strategic / commercial / operational / technical / administrative) are performed in house by Eagle Bulk Management LLC, a wholly-owned subsidiary of the Parent



### **Owned Fleet**

50 Ships	41 Vessels S		fitted	2946 DWT (MT, thousands)   8.9yrs-old					
Eagle I	Bulk Shipco Ll	LC		Eagle Bu	Ik Ultraco LLC				
Vessel	Scrubber	Built	DWT	Vessel	Scrubber	Built	DW		
1 Singapore Eagle	1	2017	63.4	1 Hong Kong Eagle	1	2016	6		
2 Shanghai Eagle	1	2016	63.4	2 Santos Eagle	1	2015	6		
3 Stamford Eagle		2016	61.5	3 Copenhagen Eagle	1	2015	6		
4 Sandpiper Bulker	1	2011	57.8	4 Sydney Eagle	1	2015	6		
5 Roadrunner Bulker	1	2011	57.8	5 Dublin Eagle	1	2015	6		
6 Puffin Bulker	1	2011	57.8	6 New London Eagle	1	2015	6		
7 Petrel Bulker	1	2011	57.8	7 Cape Town Eagle	1	2015	6		
8 Owl	1	2011	57.8	8 Westport Eagle	1	2015	6		
9 Oriole	1	2011	57.8	9 Hamburg Eagle	1	2014	6		
10 Egret Bulker	1	2010	57.8	10 Madison Eagle	1	2013	6		
11 Crane	1	2010	57.8	11 Greenwich Eagle	1	2013	6		
12 Canary	1	2009	57.8	12 Groton Eagle	1	2013	6		
13 Bittern	1	2009	57.8	13 Fairfield Eagle	1	2013	6		
14 Stellar Eagle	1	2009	56.0	14 Southport Eagle	1	2013	6		
15 Crested Eagle	1	2009	56.0	15 Rowayton Eagle	1	2013	6		
16 Crowned Eagle	1	2008	55.9	16 Mystic Eagle	1	2013	6		
17 Jaeger		2004	52.5	17 Stonington Eagle	1	2012	6		
18 Cardinal		2004	55.4	18 Nighthawk	1	2011	5		
19 Skua		2003	53.4	19 Martin	1	2010	5		
20 Shrike		2003	53.3	20 Kingfisher	1	2010	5		
21 Tern		2003	50.2	<b>21</b> Jay	1	2010	5		
22 Osprey I		2002	50.2	22 Ibis Bulker	1	2010	5		
23 Goldeneye		2002	52.4	23 Grebe Bulker	1	2010	5		
24 Hawk I		2001	50.3	24 Gannet Bulker	1	2010	5		
				25 Imperial Eagle	1	2010	5		
				26 Golden Eagle	1	2010	5		
24 Vessels			1,352	26 Vessels			1,		

### **Debt Terms**

PARENT		Eagle Bulk	Shipping Inc.				
ISSUER/ BORROWER	Eagle Bulk Shipping Inc.	Eagle Bulk	Shipco LLC	Eagle Bulk Ultraco LLC			
LOAN TYPE	Convertible Note	Bond	RCF	Term Loan	RCF		
DEBT	USD 114m	USD 188m	USD 2.5m (USD 15m avail.)	USD 189m	USD 45m (USD 10m avail.)		
SECURITY	Senior Unsecured	Senior Secured	Super Senior Secured	Senior	Secured		
RECOURSE	Parent Guarantee	Ringfenced / non-	recourse to Parent	Parent Guarantee			
COLLATERAL	N/A	24 vessels + USD 2	2.9m restricted cash	26 ve	essels		
INTEREST RATE	5.0% fixed	8.25% fixed	L+200bps	L+25	50bps		
DATE CLOSED	July 2019	Novemb	per 2017	January 2019			
TENOR	5 years	5 ye	ears	5 ye	ears		
MATURITY	2024	20	)22	20	)24		
AMORTIZATION	N/A	USD 8m/year	N/A	USD 31.2m/year			
CONVERSION	178.1737 shares common stock per USD 1,000 principal (approx. share price of USD 5.61)	N	/A	N/A			



### **Drydock and Scrubber Schedule**

Forecast Capital Expenditure, Offhire Days\* 512 \$15.0 \$13.3 \$6.2 \$4.6 \$2.6 2q20 3q20 4q20 2021 2022 Drydock Capex BWTS Capex Scrubber Capex • Offhire Days



Actual duration of off-hire days will vary based on the condition of the vessel, yard schedules and other factors. Actual costs will vary based on various factors, including where the drydockings are actually performed. BWTS and Scrubbers require advance payments as per the contract terms.

# **TCE** Reconciliation

\$ Thousands except TCE and days	1q16	2q16	3q16	4q16	1q17	2q17	3q17	4q17	1q18
Revenues, net	\$ 21,278	\$ 25,590	\$ 35,788	\$ 41,836	\$ 45,855	\$ 53,631	\$ 62,711	\$ 74,587	\$ 79,371
Less:									
Voyage expenses	(9,244)	(7,450)	(11,208)	(14,192)	(13,353)	(13,380)	(17,463)	(18,155)	(22,515)
Charter hire expenses	(1,489)	(1,668)	(3,822)	(5,866)	(3,873)	(6,446)	(9,652)	(11,312)	(10,268)
Reversal of one legacy time charter	1,045	793	670	432	(302)	584	329	426	(86)
Realized gain/(loss) - Derivatives	-	-	(449)	(113)	-	83	248	(349)	117
TCE revenue	\$ 11,590	\$ 17,265	\$ 20,979	\$ 22,097	\$ 28,326	\$ 34,473	\$ 36,173	\$ 45,197	\$ 46,619
Owned available days *	3,945	3,902	3,700	3,653	3,620	3,771	4,177	4,324	4,218
TCE	\$ 2,938	\$ 4,425	\$ 5,670	\$ 6,049	\$ 7,825	\$ 9,142	\$ 8,660	\$ 10,452	\$ 11,052

\$ Thousands except TCE and days	2q18	3q18	4q18	1q19	2q19	3q19	4q19	1q20
Revenues, net	\$ 74,939	\$ 69,093	\$ 86,692	\$ 77,390	\$ 69,391	\$ 74,110	\$ 71,486	\$ 74,378
Less:								
Voyage expenses	(17,205)	(15,126)	(24,721)	(25,906)	(20,907)	(19,446)	(21,442)	(26,564)
Charter hire expenses	(10,108)	(7,460)	(10,209)	(11,492)	(11,179)	(11,346)	(8,152)	(6,041)
Reversal of one legacy time charter	(404)	497	(226)	(414)	767	(120)	(270)	463
Realized gain/(loss) - Derivatives	345	284	(211)	(475)	861	(806)	294	756
TCE revenue	\$ 47,567	\$ 47,288	\$ 51,326	\$ 39,102	\$ 38,933	\$ 42,393	\$ 41,917	\$ 42,992
Owned available days *	4,153	4,192	4,227	4,070	4,001	3,849	3,712	4,267
TCE	\$ 11,453	\$ 11,281	\$ 12,142	\$ 9,607	\$ 9,731	\$ 11,014	\$ 11,292	\$ 10,075



### **EBITDA Reconciliation**

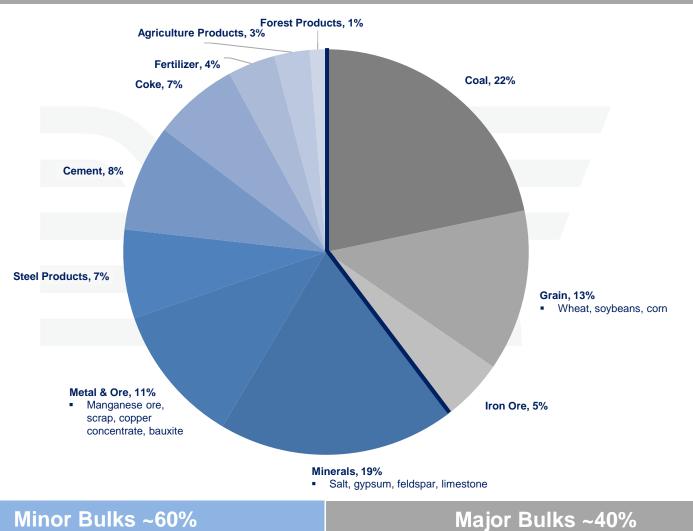
USD in Thousands	1q16	2q16	3q16	4q16	1q17	2q17	3q17	4q17	1q18
Net Income / (Loss)	\$ (39,279)	\$ (22,496)	\$ (19,359)	\$(142,389)	\$ (11,068)	\$ (5,888)	\$ (10,255)	\$ (16,584)	\$ 53
Less adjustments to reconcile:									
Interest expense	2,818	4,903	7,434	6,644	6,445	6,859	7,837	8,236	6,261
Interest income	(3)	-	(88)	(124)	(190)	(186)	(143)	(133)	(95)
EBIT	(36,464)	(17,593)	(12,013)	(135,868)	(4,813)	785	(2,561)	(8,481)	6,219
Depreciation and amortization	9,397	9,654	9,854	9,979	7,493	8,021	8,981	9,196	9,276
EBITDA	(27,068)	(7,939)	(2,159)	(125,889)	2,680	8,805	6,420	715	15,495
Less adjustments to reconcile:									
Stock-based compensation	827	842	(735)	1,273	2,171	2,478	2,350	1,740	3,511
One-time and non-cash adjustments	11,756	436	(509)	122,656	(297)	(1,977)	(373)	14,764	(170)
Adjusted EBITDA*	\$ (14,486)	\$ (6,661)	\$ (3,403)	\$ (1,961)	\$ 4,553	\$ 9,307	\$ 8,397	\$ 17,219	\$ 18,835

USD in Thousands	20	q18	3	q18	40	q18	1q19			2q19		3q19		4q19		1q20
Net Income / (Loss)	\$	3,451	\$	2,585	\$	6,486	\$	\$ 29 \$		(5,992)	\$	\$ (4,563)		\$ (11,171)		(3,528)
Less adjustments to reconcile:																
Interest expense		6,387		6,574		6,521		6,762		6,733		8,117		8,965		9,192
Interest income		(112)		(129)		(248)		(434)		(393)		(640)		(400)		(157)
EBIT		9,726		9,030		12,759		6,357		348		2,914		(2,606)		5,507
Depreciation and amortization		9,272		9,460		9,708		9,407		9,761		10,056		11,322		12,466
EBITDA		18,998		18,490	2	22,467		15,764		10,109		12,970		8,715		17,974
Less adjustments to reconcile:																
Stock-based compensation		2,410		2,100		1,187		1,445		1,227		1,155		998		836
One-time and non-cash adjustments		(276)		(406)		(165)		(1,838)		(967)		(971)		66		-
Adjusted EBITDA*	\$ 2	21,132	\$	20,184	\$ 2	23,489	\$	15,372	\$	10,370	\$	13,154	\$	9,780	\$	18,810



# Cargo Mix

### Eagle Cargoes Carried 2q19-1q20





### Evaluating TCE Relative Performance

This page is meant to assist analysts/investors on how to potentially evaluate and forecast vessel/fleet TCE relative performance within the Supramax/Ultramax segment

- Since the Supramax/Ultramax segment is comprised of a number of different ship types / sizes / designs, TCE generation ability can differ significantly from the standard vessel used to calculate the BSI-58 benchmark.
- For example, a 2013-built Chinese 60-65k DWT Ultramax should be expected to earn a significant premium to a 2013-built 55-60k Supramax, particularly given the incremental cost of the 60-65k DWT vessel
- Ultimately, it's about yield the expected earnings ability of a vessel versus its cost

Supramax/Ultramax TCE Performance Matrix											
	SIZE (	DWT)	VESSEL TYPE INDEX FACTOR (AS COMPARED TO THE BSI VESSEL)								
SHIP TYPE			JAP	AN	СНІ						
	FROM	ТО	FROM	ТО	FROM	то					
<b>BSI-58</b>	58,	000	100.0%								
1	50,000	55,000	86.0%	95.0%	81.0%	87.0%					
2	55,000	60,000	96.0%	106.0%	88.0%	97.0%	]				
3	60,000	65,000	106.0%	118.0%	102.0%	113.0%	▶-				

Matrix depicts the estimated TCE Earnings Performance range for a generic Supramax/Ultramax vessel type as compared to the BSI-58 ship

The BSI-58 is based on the non-scrubber fitted 58k DWT Japanese TESS-58 design Supramax and is gross of commissions

A Chinese 60-65k DWT Ultramax should earn a premium of 2-13% to the net BSI-58, depending on its specific design characteristics, due to cargo carrying capacity, speed, and fuel consumption differences

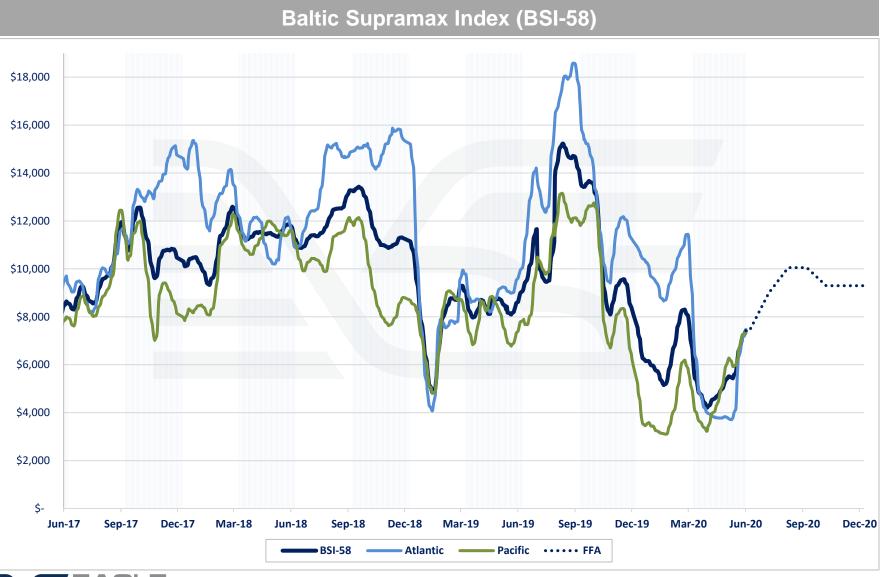
#### For Illustrative Purposes Only



• The Matrix is meant to capture general ship types but there are likely some vessels which fall outside the stated figures

• Index Factors can change somewhat with movements in both fuel prices and (spot) rate environment

### Historical Spot Freight Rates and Forward Curve



Source(s): Clarksons. FFA curve as of June 23, 2020

Atlantic market calculated based on BSI routes S4A and S4B. Pacific market calculated based on routes S2, S8, and S10.

# **Eagle Commercial Strategies**

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Strategy	Description
Timecharter-out	The most basic method of employing a vessel, Timecharter-out involves leasing out a ship for an agreed period of time at a set USD per day rate. The shipowner-operator essentially hands over commercial management to the charterer who performs the voyage(s). The length of timecharters can range from as short as one voyage (approximately 20-40 days) to multiple years.
Voyage Chartering	This involves the employment of a vessel to carry cargo from one port to another based on a USD per ton rate. In contrast to a Timecharter-out strategy, in a Voyage Charter, the shipowner-operator maintains control of the commercial operation and is responsible for managing the voyage, including vessel scheduling and routing, and for any related costs such as fuel, port expenses, etc. Having the ability to control and manage the voyage, the shipowner-operator is able to generate increased margin through operational efficiencies, business intelligence and scale. Additionally, contracting to carry cargoes on voyage terms often gives the shipowner-operator the ability to utilize a wide range of vessels to perform the contract (as long as the vessel meets the contractual parameters), thereby giving significant operational flexibility to the fleet. Vessels used to perform this type of business may include not only ships owned by the company, but also third-party ships which can be timechartered-in on an opportunistic basis (the inverse of a Timecharter-out Strategy).
Vessel + Cargo Arbitrage	With this strategy, the shipowner-operator contracts to carry a cargo on voyage terms (as described in Voyage Chartering) with a specific ship earmarked to cover the commitment. As the date of cargo loading approaches, the shipowner-operator may elect to substitute a different vessel to perform the voyage, while securing alternate employment for the ship that was initially earmarked for the voyage. Taken as a whole, this strategy can generate increased revenues, on a risk-managed basis, as compared to the initial cargo commitment.

# **Eagle Commercial Strategies**

Strategy	Description
Timecharter-in	This strategy involves leasing a vessel from a third-party shipowner at a set USD per day rate. As referenced above, vessels can be timechartered-in to cover existing cargo commitments, or to effect Vessel+Cargo Arbitrage. These ships may be chartered-in for periods longer than required for the initial cargo or can be chartered-in opportunistically in order to benefit from rate dislocations and risk-managed exposure to the market overall.
Hedging (FFAs)	Forward Freight Agreements ("FFAs") are cleared financial instruments, which can be used to hedge market rate exposure by locking in a fixed rate against the eventual forward market. FFAs are an important tool to manage market risk associated with the time chartering-in of third party vessels. FFAs can also be used to lock in revenue streams on owned vessels or against forward cargo commitments the company may have entered into.
Asymmetric Optionality	This is a blended strategy approach that uses a combination of timecharters, cargo commitments, and FFAs in order to hedge market exposure, while maintaining upside optionality to positive market volatility. For example, in a scenario where a ship may be timechartered-in for one year with an option for an additional year, Eagle, dependent on market conditions, could sell an FFA for the firm 1-year period commitment (essentially eliminating exposure to the market), while maintaining full upside on rate developments for the optional year.



### Definitions

Item	Description
Adjusted EBITDA	Adjusted EBITDA is a non-GAAP financial measure that is used as a supplemental financial measure by our management and by external users of our financial statements, such as investors, commercial banks and others, to assess our operating performance as compared to that of other companies in our industry, without regard to financing methods, capital structure or historical costs basis. Our Adjusted EBITDA should not be considered an alternative to net income/(loss), operating income/(loss), cash flows provided by/(used in) operating activities or any other measure of financial performance or liquidity presented in accordance with U.S. GAAP. Our Adjusted EBITDA may not be comparable to similarly titled measures of another company because all companies may not calculate Adjusted EBITDA in the same manner. Adjusted EBITDA represents EBITDA adjusted to exclude the items which represent certain non-cash, one-time and other items such as vessel impairment, gain/(loss) on sale of vessels, stock-based compensation, loss on debt extinguishment and restructuring expenses that the Company believes are not indicative of the ongoing performance of its core operations.
TCE	Time charter equivalent ("TCE") is a non-GAAP financial measure that is commonly used in the shipping industry primarily to compare daily earnings generated by vessels on time charters with daily earnings generated by vessels on voyage charters, because charter hire rates for vessels on time charters are generally not expressed in per-day amounts while charter hire rates for vessels on time charter sequences in such amounts. The Company defines TCE as shipping revenues less voyage expenses and charter hire expressed in such amounts. The Company defines TCE as shipping revenues the moment of owned available days. TCE provides additional meaningful information in conjunction with shipping revenues, the most directly comparable GAAP measure, because it assists Company management in making decisions regarding the deployment and use of its vessels and in evaluating their financial performance. The Company's calculation of TCE may not be comparable to that reported by other companies. The Company calculates relative performance by comparing TCE against the Baltic Supramax Index ("BSI") adjusted for commissions and fleet makeup. The BSI was initiated in 2006 based on the Tess 52 design. The index for the Tess 58 design has been published commencing on April 3, 2017, and transition was completed as of December 2018, when the Baltic stopped publishing a dynamic Tess 52 daily rate. The Company has now switched to the Tess 58 index for valuation modeling as of January 1, 2019. The change in the BSI may affect comparability of our TCE against BSI in periods prior to Company switching to the Tess 58 index.





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